24 November 1954

Dear			

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The first draft of your project proposal is excellent. It should meet with enthusiastic approval around town.

I have only one suggestion. Whenever I see such phrases as "the courses of action the United States might follow" and "the most effective ways in which United States' strength and influence can be brought to bear," I can anticipate negative reactions from those who don't want the Agency involved in policy research.

Would it not be possible to allude to proposed courses of U.S. action in more general terms? References, where appropriate, to "doctrines," "techniques," and "hypothetical" problems and solutions would, it seems to me, obviate the usual objections to specific recommendations for U.S. policy.

I have talked with Dick Bissell about this suggestion and he requested that I pass it on to you.

Cordially,

CLAUDE E. HAWLEY

CEH;pas (24 November 1954)

- O Addressee
- 1 CEH
- 1 PCS File